

TEXOMA COUNCIL OF GOVERNMENTS

BRIDGES WORTH BUILDING

2009 – 2010
ANNUAL REPORT

MEMBERS OF THE GOVERNING BODY



Councilman Michael Baecht, City of Denison

Mr. Roy Brewer, Gainesville ISD

Councilman Charles Draper, City of Gainesville

Mayor Jan Cooper, City of Ladonia

Mr. Misha Frey, Van Alstyne ISD

Mr. Scott Galyon, Pottsboro ISD

Councilman Obie Lee Greenleaf, City of Denison

Ms. Janet Gott, Grayson County College

Lieutenant David Hawley, Denison ISD

Mr. Jim Hoenig, Whitesboro ISD

Mayor Bill Magers, City of Sherman

Mayor Daniel Pepe, Mayor of Southmayd

Judge John Roane, Cooke County

Mayor Harold Roberts, City of Honey Grove

Commissioner Gene Short, Grayson County

Councilman Joe Smith, City of Sherman

Mr. Robert Softly, Grayson County Minority Representative

Mr. Bob Thomas, Bonham ISD

Councilwoman Nancy Webb, Grayson County Medium Cities

Ms. Patsy Wilson, North Central Texas College

GENERAL MEMBERSHIP



COOKE COUNTY & CITIES

Callisburg
Gainesville
Lindsay
Muenster
Oak Ridge
Valley View

FANNIN COUNTY & CITIES

Bailey
Bonham
Dodd City
Ector
Honey Grove
Ladonia
Leonard
Ravenna
Savoy
Trenton
Windom

GRAYSON COUNTY & CITIES

Bells

Collinsville
Denison
Gunter
Howe
Knollwood
Pottsboro
Sadler
Sherman
Southmayd
Tioga
Tom Bean
Van Alstyne
Whitesboro
Whitewright

SCHOOL DISTRICTS & COLLEGES

Bells
Bonham
Callisburg
Collinsville
Denison
Dodd City
Ector
Era
Fannindel
Gainesville

Gunter
Honey Grove
Howe
Leonard
Lindsay
Muenster
Muenster-Sacred Heart
Pottsboro
Sam Rayburn
Sadler-Southmayd
Savoy
Sherman
Sivells Bend
Tioga
Tom Bean
Trenton
Valley View
Van Alstyne
Walnut Bend
Whitesboro
Whitewright
Grayson County College
North Central TX College

CHAMBERS OF COMMERCE

Bonham Chamber

Denison Black Chamber
Denison Chamber
Gainesville Chamber
Muenster Chamber
Sherman Chamber
Tom Bean Chamber
Whitewright Chamber

HOUSING AUTHORITIES

Bells
Bonham
Celeste
Ector
Farmersville
Gunter
Honey Grove
Howe
Ladonia
Pottsboro
Princeton
Savoy
Tom Bean
Trenton
Van Alstyne
Whitewright
Windom



Bill Lindsay
President, 2007-2010

As I step down from my tenure as President of the Governing Body of Texoma Council of Governments, I do so with great pride in the work we have accomplished and sincere admiration for the members of TCOG's Governing Body and staff. It is not often that we get to witness—let alone participate in—the real transformation of an organization. The leadership this Body has provided and the work this staff has performed in the last twelve months is inspiring and motivating.

In May of this year, the Governing Body made an enlightened decision to revamp the bylaws and build a governance structure that is leaner, more effective, and more accountable to the citizens of our region. And while the process may have been tedious—and even mundane—at times, this Body worked diligently through the process and ultimately focused upon a board structure that will benefit the

organization and the region for years to come.

We have built a powerful reputation in the delivery of critical, lifeline programs and services to the citizens of Texoma. With the economic downturn, demand for services such as utility assistance, senior care, and home weatherization have seen exponential growth. It is imperative that we continue these efforts. It is equally imperative that we do more. In recognition of this mandate, the Governing Body has set a new course for this organization, and management is responding with enthusiasm and dedication.

Working directly with our cities and counties, and through partnerships with Austin College, local economic development groups, and other agencies, we are taking advantage of the rare opportunity to influence and enhance the growth and development of the Texoma region. The theme for 2010 Annual Report is *Bridges Worth Building*. Looking forward it is clear to me: if our collective objective is a more prosperous future for our region, then whatever partnerships we have to develop, whatever paths we have to travel, and whatever bridges we have to build, they will all ultimately be worth it.

EXECUTIVE COMMITTEE



Mr. Bill Lindsay, *President*, Grayson County Citizens' Representative

Councilwoman Cary Wacker, *Vice President*, City of Sherman

Commissioner Pat Hilliard, *Secretary/Treasurer*, Fannin County

Mayor Robert Brady, City of Denison

Mayor Roy Floyd, City of Bonham

Commissioner Gene Short, Grayson County

Commissioner Al Smith, Cooke County

Ms. Maria Vega, Cooke County Minority Representative

2009-2010 FINANCIAL SUMMARY



REVENUE BY SOURCE

Total Revenues	\$14,815,226
Federal	\$10,133,451
State	\$2,141,700
Local and In-Kind	\$2,540,075

EXPENDITURES BY PROGRAM

Client Services	\$8,268,884
Regional 211 Services	374,691
Public Housing and Section 8	3,397,752
Utility Assistance	1,210,376
Weatherization Programs	2,758,481
Community Services Block Grant	441,932
Homeless Prevention	85,652
Government Services	\$3,683,584
Municipal Solid Waste Planning	248,756
Regional 911 Planning	844,613
Criminal Justice Planning	49,380
Homeland Security Program	118,303
Hazard Mitigation	50,036
Community & Economic Development	35,225
Local Government Activities	47,364
Transportation Programs	2,289,907
Aging Services	\$2,347,514
Area Agency on Aging of Texoma	1,794,062
Foster Grandparent Program	273,785
Retired Senior Volunteer Program	169,780
Guardianship Programs	109,887



Dr. Susan B. Thomas
Executive Director

Bridges are great metaphors for life. We build them; we burn them; we reconstruct them. Having spent the last twenty-one months directing this organization and studying the intricacies of our every effort to improve quality of life in our region, two things are clear to me: the Texoma Council of Governments has a proven record of bridging the gap between the region's unmet needs and available resources, but to be a serious player in the process of building and growing this region, we have many bridges yet to build.

People recognize the Texoma COG as a social service agency because of our strong ties to federal and state aid programs and our longstanding history of affecting positive change in the lives of so many citizens. However, folks generally do not recognize the existing and potential economic value of the organization and the programs we deliver. With 75 full time employees and an annual payroll of

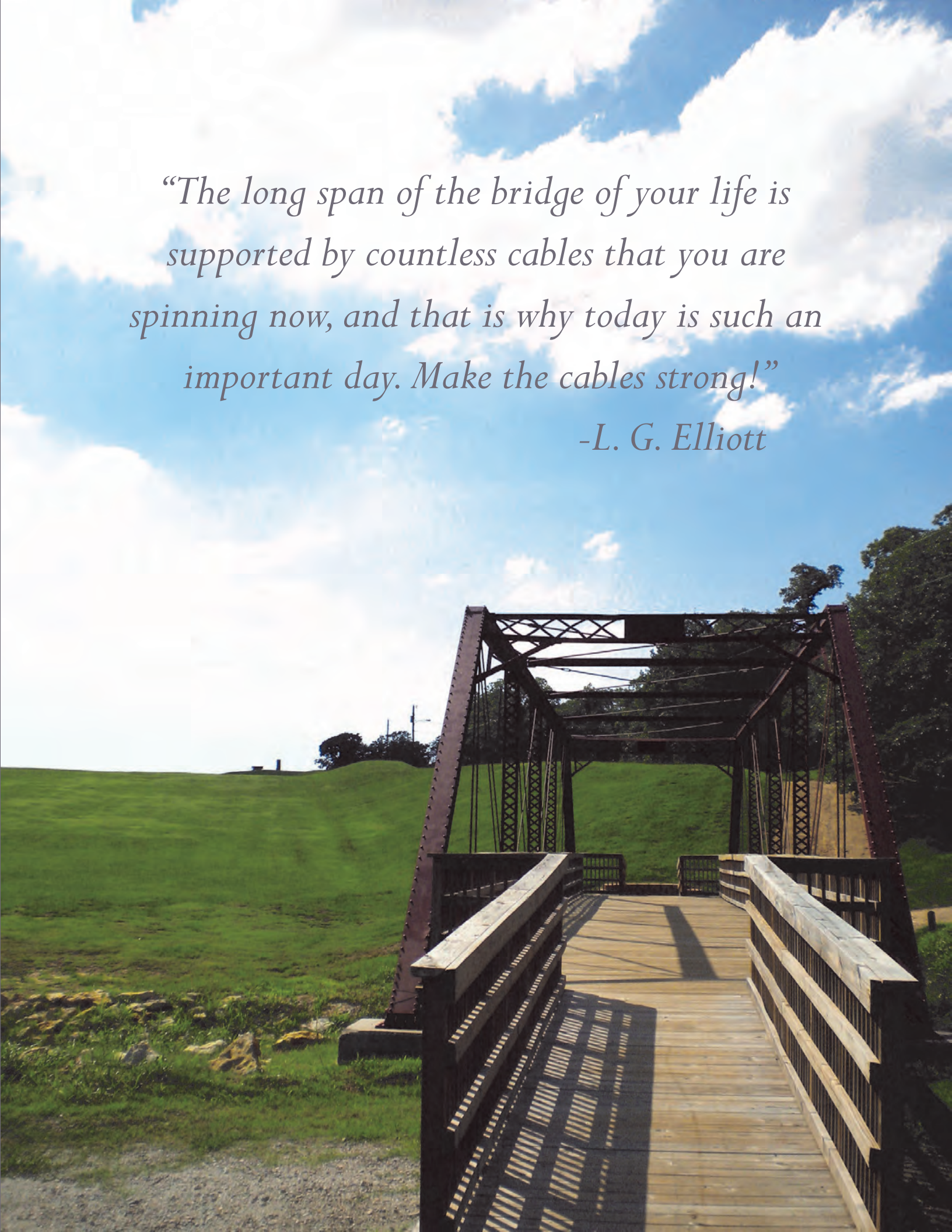
nearly \$3 million, the organization itself plays a positive role in the local economy. More importantly, and financially more significant, is the overall impact our programs have on the region. Through our programs, millions of dollars pass directly through TCOG into the hands of local contractors, landlords, and citizens. These payments translate to increased sales and revenues for local businesses, job retention and creation in the region, and a decrease in the prevalence of poverty.

Comprehensively, program expenditures help define the monetary value of the various programs and services TCOG delivers. However, a close evaluation of program-by-program expenditures reveals that the organization is out of balance in the types of services we deliver. Less than 25% of our resources are dedicated to the services we deliver directly to cities and counties. Rather than being frustrated and stymied by this reality, TCOG staff and management continue to seek creative and effective ways to be more relevant in the government services arena. Ultimately, the objective is to save tax dollars, reduce or eliminate duplication of effort, and find economies of scale in the provision of professional services to local jurisdictions. The numbers paint a clear picture: our Client Services and Aging Services Departments are social service powerhouses in the region; the Government Services Department must achieve the same status. Reaching this goal will require the Texoma COG to refocus effort, reprioritize spending, and regenerate the Government Services programs. Growth in our Geographic Information Systems (GIS) services and the development of a regional marketing plan show progress on this front.

However, to be truly effective in transforming this side of the organization, TCOG cannot operate in a vacuum. We need our members and partners to meet our mission. We rely heavily on our cities and counties to help us define their unmet needs. We require the expertise of our local economic development corporations to help us identify ways we can effectively contribute to their efforts. We depend on other social service agencies and non-profit organizations to help us connect our clients to programs and services that will enable them to be productive members of society. Success demands teamwork. Wherever there are obstacles or chasms that hinder the growth and development of the Texoma region, together we can build bridges to maintain a continuous path forward. We build a region by building bridges, and they are bridges worth building.

“The long span of the bridge of your life is supported by countless cables that you are spinning now, and that is why today is such an important day. Make the cables strong!”

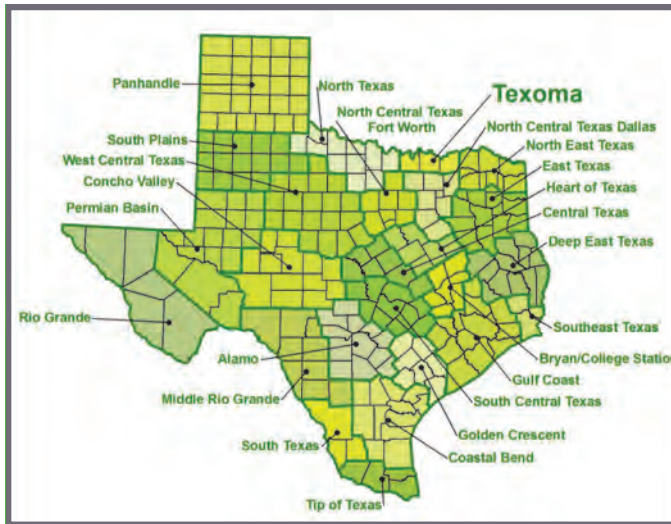
-L. G. Elliott



2-1-1 TEXAS/TEXOMA AREA INFORMATION CENTER



2-1-1 is a free, easy-to-use phone number staffed by trained professionals who connect people with services. 2-1-1 is connected to nearly every service in the state including government agencies, food pantries, career services, after-school programs, counseling services and many other state and local resources.



With 25 call centers throughout the State, the service is available 24 hours a day, 7 days a week to any person in Texas seeking information or assistance in finding help. Case managers, clergy, employers, teachers and other agencies utilize 2-1-1 to get assistance on behalf of a client, employee, or student.

The service is available in 140 languages as well as TDD/TTY for deaf and hard of hearing callers. The Texoma call center operates Monday – Friday, 8:00 a.m. – 5:00 p.m.; Texoma contracts with the call center in Houston, Texas for after-hours, holiday, and weekend calls.

2009 TOP 10 CALLER NEEDS FOR TEXOMA

Electric Bill Payment Assistance	3,177
Food Pantries	770
Rent Payment Assistance	742
Food Stamps	701
Prescription Expense Assistance	659
Medicaid	499
Dental Care	418
Legal Aid	411
Community Clinics	397
Box Fan/Air Conditioners	360

2-1-1 gives you quick information and referrals to services needed such as help finding food, shelter and clothing, medical and mental health assistance, affordable childcare, eldercare, housing assistance, disaster relief and much more.

PUBLIC HOUSING



TCOG administers the public housing program on behalf of the Texoma Housing Partners, a consortium of seventeen cities of public housing located across four counties. Through this program, TCOG provides over 500 families the peace of mind a safe, decent, and affordable home can bring.

TCOG's public housing program offers an array of services designed to enhance and advance the lives of the residents we serve. Educational and social programs such as GED classes, computer classes, youth activities and senior programs provide residents with opportunities that are not otherwise available.



2010 GED Graduation Class

2806 GED contract hours performed

122 new GED enrollments

26 GED graduates

HUD Public Housing High Performer
designation

During this past year, TCOG realized the dream of constructing a new community center that will offer a variety of programs.

The new TEAM Center houses programs and services designed to **Teach, Empower, Assist and Motivate** public housing residents as well as residents of the community at large. Residents receive multiple services in one location which improves customer service and provides an effective delivery of service.

SECTION 8 HOUSING CHOICE VOUCHER PROGRAM



TCOG's Section 8 Housing Choice Voucher Program is the bridge to affordable housing for over 600 families living in Fannin and Grayson Counties. Eligible families are provided a subsidized rental voucher and are then offered the opportunity to select a rental home from available options including houses, duplexes, apartments or mobile homes.

Section 8 assists over **600 families** in Grayson and Fannin Counties

The Family Self-Sufficiency (FSS) Program saw **56 program graduates** and assisted **93 clients**

The Homeownership Program served **60 Homeownership clients** and assisted with **9 home closings**

Collected more than **200 coats** to distribute to area families in the FSS Coat Drive



The **Family Self Sufficiency/Homeownership Program** is a motivational referral program with the goal of helping individuals achieve independence from government assistance through various support services including employment and educational training, credit improvement, and homeownership classes which prepare clients for the purchase of a home.

Dry Cleaning provided by Texas Laundry and Dry Cleaning

ENERGY ASSISTANCE



The Energy Assistance Program allows low-income households to receive assistance with natural gas, propane and electric bills. Individuals are educated in methods to reduce energy usage, thereby lowering future utility bills. The Case Management program provides support to low-income families who need to continue their education, or receive technical training in order to achieve a living wage for their household. The support is in the form of tuition and/or training costs and fees for testing.

- **135 families** received help to pursue vocational training or continue their education
- **15 families** received temporary help with rent/utilities to get back on their feet after an unexpected loss of income
- Over **1,000 households** assisted
- **\$175,000** direct payment to vendors such as colleges, utility companies, employment supplies companies

ENERGY ASSISTANCE APPLICATIONS PROCESSED	May 2009 to April 2010
ATMOS AID	59
RELIANT AID	94
TXU ENERGY AID	249
CEAP HEAT-COOL	93
CEAP UTILITY ASSISTANCE	1,017
CSBG CASE MANAGEMENT	99
STIMULUS CASE MANAGE	204
HOMELESS PREVENTION	48
DENIED/ PENDING APPLICATIONS	80
TOTALS:	1,943

Homelessness Prevention Program (HPP)

The Lara family lived in the East Texas area for several years; Mr. Lara's job ended and Mrs. Lara became disabled. They lost their home in foreclosure and moved to Sherman to be near other family members while seeking work. Mr. Lara secured a job at a local plant and the children were enrolled in school.

The home foreclosure and lack of funds for deposits kept them from being able to rent a home right away, so they stayed at a motel where they could pay by the week. The cost

of the motel kept them from saving what they needed for an affordable apartment or house. The family began to fear for their children when they noticed there were a lot of police calls to the motel.

Through the HHP, TCOG was able to help them with rent, utility deposits, and first months' rent, so they could move into a safe, decent apartment and begin to reclaim a normal life. Eligibility under this program requires the lack of a permanent residence, low-income status, and the ability to make regular rent payments based on income.

WEATHERIZATION ASSISTANCE



The Weatherization Assistance Program is designed to assist low- to moderate-income families in managing and controlling their energy costs through the installation of weatherization applications and consumer education. For nearly three decades, TCOG has provided families in the Texoma region with a 20 to 40 percent reduction in their energy costs as a result of these specialized weatherization applications. Energy saving measures include: insulation, weather stripping, reduction of air infiltration and heating and cooling improvements.

This past year, an exciting opportunity was realized when, through the American Recovery and Reinvestment Act (ARRA), TCOG received \$2.9 million in stimulus monies from the US Department of Energy.

The Weatherization Assistance Program budget jumped from \$1.4 to over \$4.3 million. The number of homes weatherized skyrocketed from 136 to over 500. Program staff increased from 3 to 13. And, the influx of money into our local economies was staggering.

Millions of dollars were injected into our local neighborhoods. Families saw these dollars through utility savings. Local contractors and suppliers saw these dollars as they expanded their businesses to meet the increased demand. And, new jobs brought this additional money to local merchants and restaurants. TCOG was the bridge these dollars crossed to bring this stimulus money to our region.

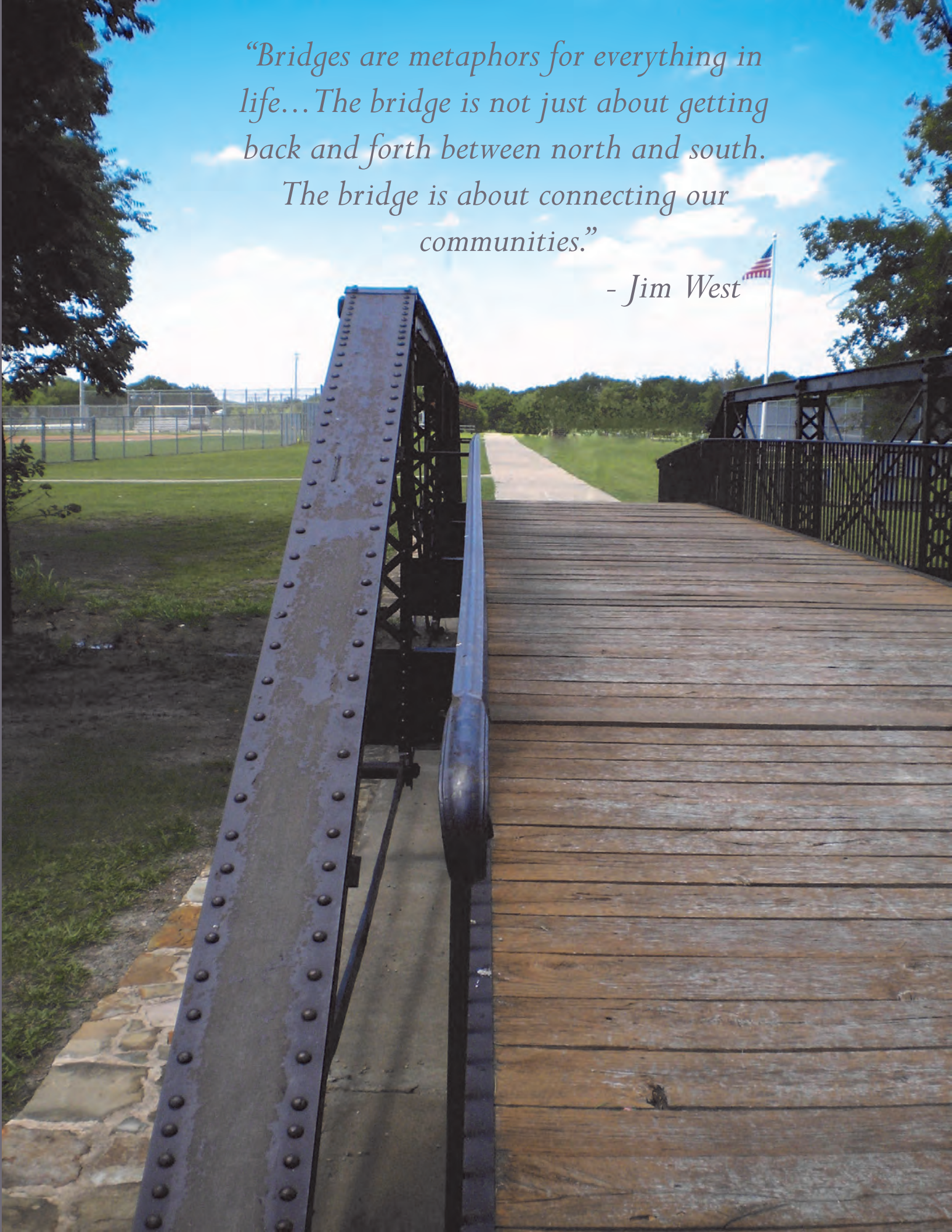


An area home, weatherized with the help of Weatherization Assistance

“Bridges are metaphors for everything in life... The bridge is not just about getting back and forth between north and south.

The bridge is about connecting our communities.”

- Jim West



MUNICIPAL SOLID WASTE



The Municipal Solid Waste (MSW) Grant Program provides funding and technical assistance to cities, counties, school districts, and law enforcement districts in Texoma. Funding is provided by pass-through grants from the Texas Commission on Environmental Quality (TCEQ) to combat illegal dumping, promote recycling, and ultimately reduce the amount of waste introduced to local landfills.



Cleanup Project

In Fannin County, **4,451 tires** were disposed of and used for Tire Derived Fuel (TDF)



The City of Whitesboro is providing recycling for area outdoor events by using recycling containers purchased with Municipal Solid Waste Funds

Educational & Recycling Projects

School district recycling projects provide value to their communities as well as education for students. Projects are on five campuses in two school districts: Bonham and Van Alstyne



9-1-1 PROGRAM SERVICES



The 9-1-1 Program provides support to local governments in Cooke, Grayson and Fannin Counties to ensure citizens receive efficient and effective public access to emergency telecommunications services. Funding is provided by pass-through grants from the Texas Commission on State Emergency Communications (CSEC). This funding is comprised of the 9-1-1 Service Fees and the Equalization Surcharge paid by telecommunication customers in Texas.

Last year, more than 72% of all calls to 9-1-1 in this region were made from wireless phones.

BUT DID YOU KNOW...

- That you can't text to 9-1-1?
- Or send pictures or video?

NEXT GENERATION 9-1-1 (NG9-1-1) is being developed in Texas and across the nation to keep up with advances in communications technology, to eventually allow:

- 9-1-1 calls to provide more info
- Text messaging, images, video
- Increased data & resource sharing
- Maximized cost savings
- The transfer of 9-1-1 calls between geographically dispersed answering points, including all call data

Important Tips to Know When Calling 9-1-1 to Help Ensure Emergency Responders Get to You as Quickly as Possible

- Stay calm, speak slowly, tell what's wrong and where you need help
- Stay on the line until told to hang up
- Post your address so it can be seen from the road, day or night
- When driving know your location, give directions, cross streets or landmarks
- If you accidentally dial 9-1-1 don't hang up, explain what happened
- Teach children how and when to call 9-1-1
- Don't let children play with cell phones
- Even old cell phones could dial 9-1-1 and interfere with real emergencies

Telecommunicators Sandra Beam and Dana Waugh at the Grayson County Sheriff's Office enjoy a laugh with the "CALL 9-1-1" film crew after re-enacting their handling of an emergency for the television show

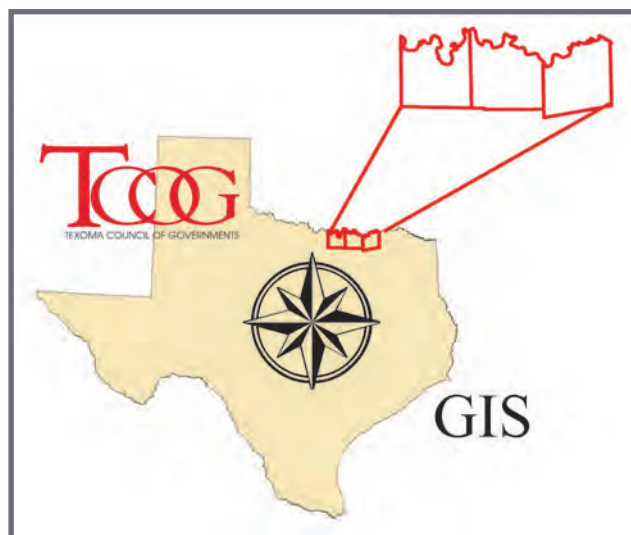


GEOGRAPHIC INFORMATION SYSTEMS



The TCOG Geographic Information Systems (GIS) Program was implemented to address the needs for GIS within the regional 9-1-1 service area. The GIS Program provides maintenance support to the Master Street Address Guide (MSAG) and updates Public Safety Answering Point (PSAP) maps. Training is provided to 9-1-1 Telecommunicators to aid them in navigating the PSAP maps.

A geographic information system (GIS) integrates hardware, software, and data for capturing, managing, analyzing, and displaying all forms of geographically referenced information.



The GIS Program is under contract to provide support to **Grayson County, Fannin County,** and the **City of Denison**. This support includes GIS data maintenance, help with GIS projects, Emergency support, and printing of maps. Map printing services are provided to member governments and citizens for a small fee.

Since the creation of the GIS Program at TCOG, an increasing number of uses have been realized as we prepare to take GIS to a region-wide level. Geography plays an important role in numerous government functions:

- Census
- Economic Development
- Public Information
- Homeland Security
- First Responders
- Disaster Response
- Health Services
- Transportation
- Environmental Protection
- Utility Maintenance

CRIMINAL JUSTICE



Criminal Justice & Emergency Planning at the Texoma Council of Governments contracts with the Office of the Governor, Criminal Justice Division. TCOG staff, working with our 25-member Criminal Justice Advisory Committee, supports prevention and justice-oriented programs.

\$523,354.00 in grant funding was used for the following programs:

- **\$61,799** – S.T.O.P. Violence Against Women Act (VAWA) Fund, **551 cases** investigated in the Texoma Region
- **\$151,357** – Victims of Crime Act Fund (VOCA), Serving **1,200 victims** in the Texoma Region
- **\$54,405** – Criminal Justice Planning Fund (SF-421), Peace Officer Training Simulator
- **\$199,393** – American Recovery & Reinvestment Act (ARRA)-Justice Assistance Grant (JAG)
- **\$56,400** – American Recovery & Reinvestment Act (ARRA) – Violence Against Women Act (VAWA)

Criminal Justice Highlights

- **750 Hours** of Meetings, Workshops, and On-Site Visit Coordination
- ARRA VAWA-funded projects to provide counseling and services to victims of violence.
- ARRA JAG Funding helped regional law enforcement agencies purchase or upgrade communications and investigation equipment, and law enforcement vehicles



EMERGENCY PLANNING & PREPAREDNESS



TCOG staff and the TCOG Homeland Security Advisory Committee, in collaboration with the Governor's Office of Homeland Security and Division of Emergency Management, implement the goals and objectives of the Texas Homeland Security Strategic Plan.

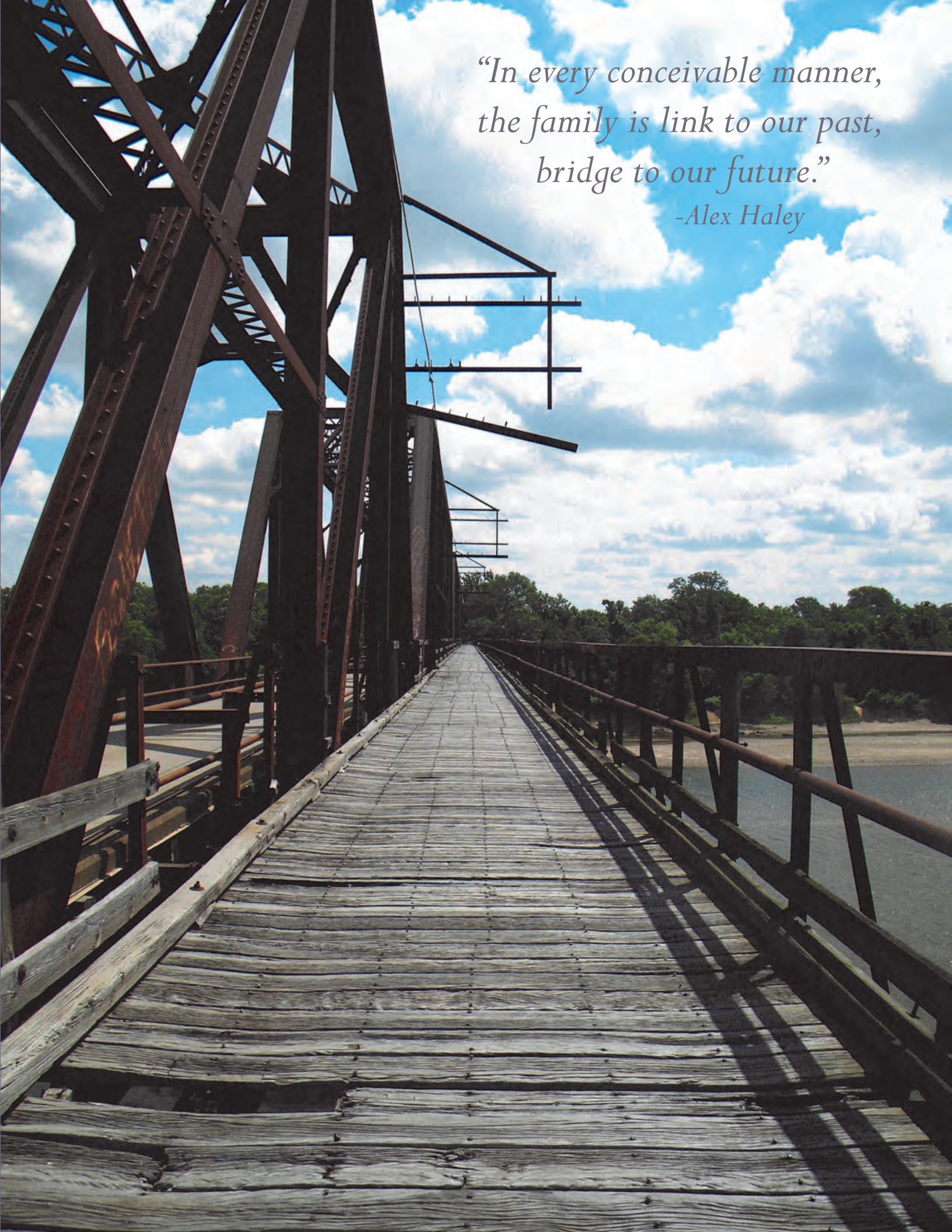
This year the Texoma Region will receive over **\$979,629** in Homeland Security Grant Funds.

- **\$717,317** – State Homeland Security Program (SHSP)
- **\$249,036** – SHSP/Law Enforcement Activity Program
- **\$13,276** – Citizen Corps Program
- **\$115,542** – Interoperable Emergency Communications Grant Program



Emergency Preparedness Highlights

- **Forty (40) participants** from the Texoma Region completed the NIMS ("National Incident Management System") Training & Compliance Assistance Course hosted by TCOG
- **Forty-five (45) Texoma Area Participants** attended Multi-Agency Coordination Training
- **2250 Hours** of Meetings, Working Sessions, and Training Coordination



*“In every conceivable manner,
the family is link to our past,
bridge to our future.”*

-Alex Haley

AREA AGENCY ON AGING OF TEXOMA



The Area Agency on Aging of Texoma is responsible for the development and coordination of a comprehensive system of services for citizens over the age of 60.

Elder Watch

Elder Watch is a coordinated, community-based home care program administered by three registered nurses. Services are available to persons 60+ years of age who are homebound, unable to care for themselves, and/or recently discharged from area hospitals and require temporary in-home care. Elder Watch promotes independent living for senior citizens with supplemental services including assistance with activities of daily living, emergency response systems, minor home repair/modifications, and in-home service arrangement.

Elder Watch helps clients with:

- Information, Referral and Assistance
- Hard of Hearing/Deaf Service
- Care Coordination Assistance
- Residential & Safety Repairs
- Transportation (Demand/Response)
- Emergency Response Systems

Medication Assistance Program (MAP)

The MAP program is a volunteer driven service that provides one-on-one, weekly assistance to individuals who qualify for free prescriptions programs offered by most pharmaceutical companies.

Nutrition

The AAA contracts with and monitors Tri-County Senior Nutrition to provide:

- **48,348 meals** served at regional Senior Centers
- **96,524 home delivered meals** served to Texoma's homebound seniors

MAP Highlights

- Served **360 clients** without insurance in Fannin, Grayson and Cooke Counties.
- Changes in the Medicare drug plan have caused many pharmaceutical companies to require Medicare beneficiaries to join a Medicare drug plan in lieu of one of their own assistance plans.

SENIOR CORPS PROGRAMS



The Texoma Foster Grandparent program volunteers act as “grandparents” to children with exceptional needs in area schools, day care and community centers. Texoma “Respond to Service...Volunteer with Purpose” (RSVP) connects senior volunteers to the unmet needs in our area’s communities.



Foster Grandparent Betty Hurt named Sherman ISD Volunteer of the Year

Foster Grandparents Highlights

- **44 volunteers** served over **120 children** in **21 locations** in the tri-county area
- **40,000 hours** tutoring and mentoring special and/or exceptional needs children
- **Betty Hurt** and **Ruthie Wyatt** were recognized for serving over **1,800 hours** in one year
- Certificates were also given to **17 volunteers** who reached the 1,000 hours of service and **5 volunteers** who reached 1,500 hours of service

Texoma RSVP Highlights

- **823 active members** contributed **141,487 volunteer hours** to **67 partnering agencies** and work stations in Texoma
- At the MLK Non-Profit Day, provided over **70 local non-profits** with items donated through the Hallmark Grant
- Volunteers assisted **20 inmates and their families** with the Father’s Reading Every Day (FRED) project, a 6-week literacy project that records incarcerated fathers at Buster Cole State Jail reading to their children
- The Seniors/Volunteers for Childhood Immunization Project assisted with registering newborns in a reminder program to ensure completion of immunizations

TEXOMA FOSTER GRANDPARENTS

The volunteers that make up the program are low-income seniors who receive a small tax-free stipend of \$2.65 per hour to serve at least 15 and as many as 40 hours per week.

ELDER RIGHTS



The Elder Rights Program is a combination of several services designed to improve the lives of all person living in Cooke, Fannin, and Grayson Counties that are over the age of 60 or are receiving Medicare benefits.

Benefits Counseling

Trained counselors in each county provide counseling and advocacy services to assist disabled and elderly citizens with a variety of issues related to Medicare, Medicaid, Medigap insurance, and Long Term Care insurance.

Benefits counselors also provide guidance on advanced planning documents including the Medical Power of Attorney, Directive to Physicians, Out-of-Hospital Do-Not-Resuscitate order, and the Designation of Guardian Prior to Need.



Falls Prevention Graduating Class

Nursing Home Ombudsman

The Ombudsman Program is a volunteer-based program, responsible for monitoring the quality of care for the 10,000-plus residents in Nursing Homes and Assisted Living Homes.

Texoma Money Management & Guardianship Program

- Provided bill payer and representative payee services to **35 individuals** each month
- Provided Guardianship services to **20 individuals** each month who have been legally judged incapacitated; these individuals have no family or friends to make vital life and care decisions

Ombudsman Highlights

- Resolved issues for **2,850 residents**
- Served **37 long-term care facilities** throughout the Texoma Region

STATEMENT OF NET ASSETS



YEARS ENDED APRIL 30

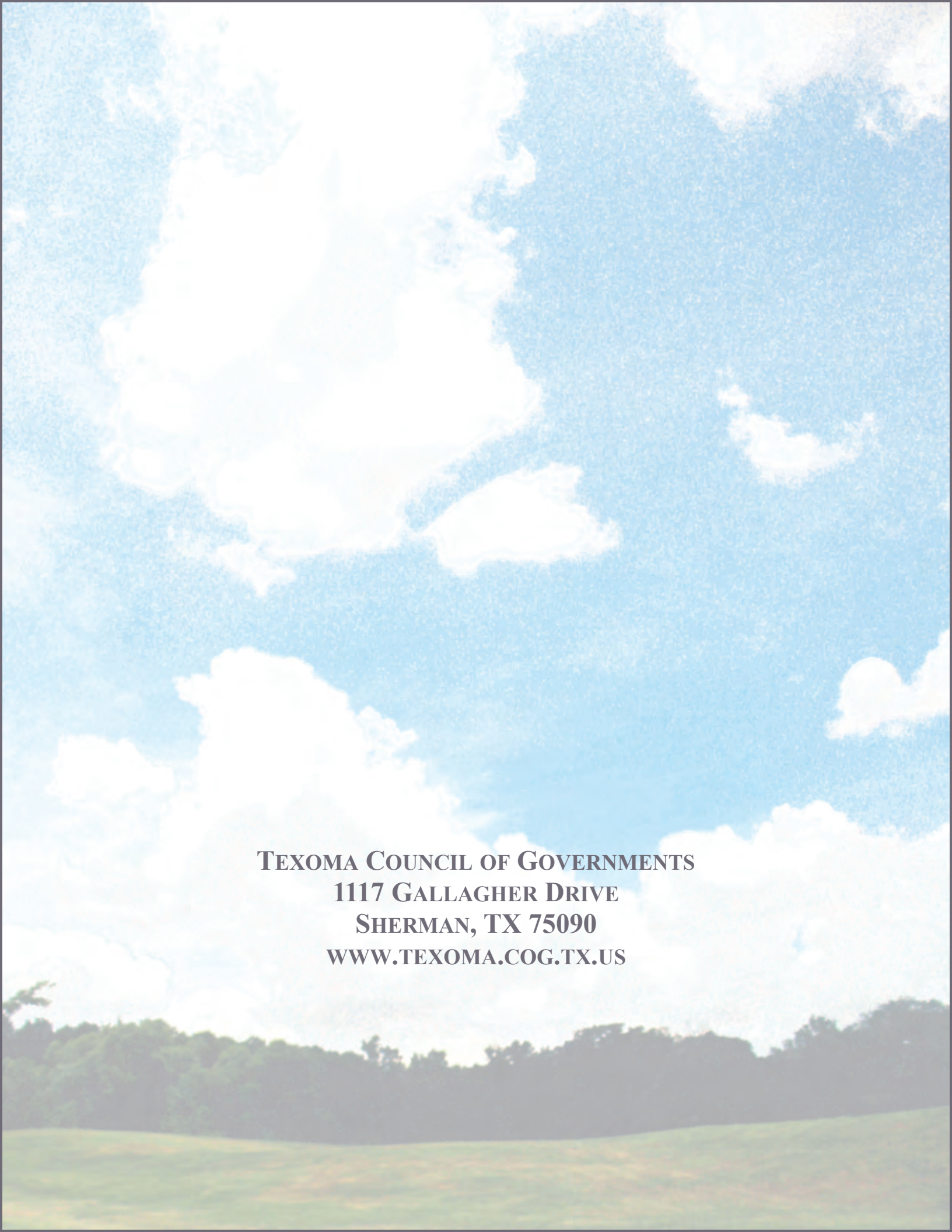
CURRENT ASSETS	2010	2009
Cash and Cash Equivalents	1,236,258	1,179,257
Accounts Receivable	876,389	533,098
Prepaid Expenditures	28,598	45,162
Under-allocated Indirect Costs	<u>27,874</u>	<u>60,830</u>
Total Current Assets	\$2,169,119	\$1,818,347
NON-CURRENT ASSETS		
Other Assets	0	0
Capital Assets, net	<u>2,701,669</u>	<u>2,377,108</u>
Total Non-Current Assets	<u>2,701,669</u>	<u>2,377,108</u>
Total Assets	\$4,870,788	\$4,195,455
CURRENT LIABILITIES		
Accounts Payable	302,443	176,874
Unearned Revenue	879,971	640,948
Over-allocated Employee Benefit Costs	63,964	216,481
Current Portion of Accrued Compensated Absences	21,534	15,891
Current Portion of Notes Payable	126,062	<u>115,663</u>
Total Current Liabilities	<u>\$1,393,974</u>	<u>\$1,165,857</u>
NON-CURRENT LIABILITIES		
Notes Payable, net of Current Portion	935,423	1,071,116
Accrued Vacation	<u>64,602</u>	<u>47,671</u>
Total Non-Current Liabilities	<u>1,000,025</u>	<u>1,118,787</u>
Total Liabilities	<u>\$2,393,999</u>	<u>\$2,284,644</u>
NET ASSETS		
Invested in Capital Assets, Net of Related Debt	1,766,246	1,190,329
Unrestricted	<u>710,543</u>	<u>720,481</u>
TOTAL NET ASSETS	\$2,476,789	\$1,910,811

COMBINED STATEMENT OF REVENUES AND EXPENDITURES



YEARS ENDED APRIL 30

REVENUE	2010	2009
Federal	10,133,451	6,135,296
State	2,141,700	2,408,518
Local & in-kind	2,536,435	1,895,412
Interest	<u>3,640</u>	<u>982</u>
Total Revenues	\$14,815,226	\$10,440,208
EXPENDITURES	2010	2009
Operational		
Direct Salary Costs	2,175,394	1,901,747
Employee Benefit Costs	810,956	832,896
Total Personnel Costs	2,986,350	2,734,643
Travel	191,553	119,772
Indirect Cost Allocation	797,315	793,161
Supplies	323,771	180,973
Contract Services	497,052	0
Equipment	683,493	59,124
Other Direct Costs	286,361	211,959
Total Operational	\$5,765,895	\$4,099,632
Client Services		
Subcontracts	4,344,784	2,174,564
In Kind Services	167,601	166,735
Other	4,263,840	3,999,279
Total Client Services	8,776,225	6,340,578
TOTAL EXPENDITURES	\$14,542,120	\$10,440,210



**TEXOMA COUNCIL OF GOVERNMENTS
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