

texoma council of governments



# 2017 ANNUAL REPORT

# better leaders building better lives™



## 1. **Foundation** *noun*

founda-tion

/foun'dāSH(ə)n/

an underlying basis or  
principle for something

## 2. **Mission** *noun*

mission

/'miSHən/

a strongly felt aim,  
ambition, or calling

## 3. **Vision** *noun*

vision

/'viZHən/

a mental image of what the  
future will or could be like

## 4. **Intention** *noun*

in-ten-tion

/in'ten(t)SH(ə)n/

purpose or attitude toward the  
effect of one's actions or conduct

Three years ago TCOG adopted the vision **Better Leaders Building Better Lives** and established the following principles as the foundation of our leadership philosophy: **commitment, trust, support, integrity, courage, and celebration.** We set an intention to operate from a heart first, vision pursuit mindset, where our energy and efforts are collectively focused on being **better leaders**, training **better leaders**, and supporting **better leaders**, knowing that if we chased after excellence in our leadership and performance, we would build the orga-

nization and thereby, inevitably, build more **quality of life.**

Our mission at TCOG is simple and straightforward: **make life better** for people, and the better we are at our jobs, meaning the more efficient we are in the expenditure of public funds, the more effective we are at transitioning people out of poverty, the more committed we are to continually improving our programs and services, the greater impact we have on **quality of life** in Texoma.

We knew when we adopted our vision that challenges would come. Our vision statement accounted for this and made a call for **inspired leaders** who can see a bigger vision; **committed leaders** who believe the vision will be achieved; and **courageous leaders** who endure challenges, overcome obstacles, and transform the vision into reality. While we still have ground to cover and progress to make, this Annual Report reflects our success in enduring and overcoming challenges and the tremendous work achieved in the pursuit of our vision.

*Proudly serving the citizens of Cooke, Fannin & Grayson counties*

# **2017 ANNUAL REPORT**

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## TCOG awarded additional \$2.7 million in Comprehensive Energy Assistance Program Funds

*"As our programs grow, our ability to improve and enhance quality of life for citizens in our region grows as well."*

*Susan B. Thomas, PhD, Executive Director*

TCOG has historically administered the CEAP Program in Fannin, Grayson and Cooke counties. In October 2016, TDHCA tapped TCOG to administer the CEAP program in Collin, Denton, Hunt and Rockwall counties on an interim basis and, in December, was awarded the permanent contract for all seven counties Collin, Cooke, Denton, Fannin, Grayson, Hunt, and Rockwall late Friday afternoon.

In response to the new contract, TCOG Board President, Judge Jason Brinkley, commented, "I think this is an exciting opportunity for TCOG, and I want to thank the staff for their continued hard work and dedication to our region."

The CEAP Program is a utility assistance program designed to assist low-income households in meeting their immediate energy needs and to encourage consumers to control energy costs for years to come through energy education. CEAP is part of the Energy

Services program at TCOG which also includes Weatherization and Case Management.

Thomas noted that the new contract amounts to more than 25% growth in TCOG revenue overall. "As our programs grow, our ability to improve and enhance quality of life for citizens in our region grows as well," stated Thomas. "TCOG leads the way in the state on the administration of these energy contracts, and by being that better leader in the state, we are able to build better lives here at home in Texoma."

Thomas also noted that the new contract does not reduce the funding or level of service provided in the tri-county area but instead the revenues from the new CEAP contract along with the existing and proposed staff increases in all TCOG programs will generate more than \$1.25 million in direct, indirect, and induced economic impact for Grayson County alone.

# TCOG continues its push for region-wide next generation 9-1-1 system

Sherman/Denison 9-1-1 Municipal Emergency Districts Join Effort

TCOG's 9-1-1 Program is implementing upgrades to the current 9-1-1 Host/Remote System as part of another transitional step to Next Generation 9-1-1. The current equipment was installed in the spring of 2014 and supports all six of the Public Safety Answering Points (PSAPs) in TCOG's Program. These PSAPs include: **Bonham Police Department, Gainesville Police Department, Whitesboro Police Department, Cooke County Sheriff's Office, Fannin County Sheriff's Office and Grayson County Sheriff's Office.**

Next Generation 9-1-1 (NG 9-1-1) provides new, state-of-the-art technology to facilitate a variety of options for service collaboration between local public safety agencies which is essential to fully transi-

tion to NG 9-1-1. Benefits of this collaboration include: better caller location information when calls are transferred between agencies and the ability to deploy regional text-to-911.

In the spring of 2015, TCOG began working with the region's two local municipal emergency districts, the cities of Sherman and Denison, to add both public safety agencies to TCOG's 9-1-1 Host/Remote System. Since the addition, both jurisdictions have saved approximately \$100,000 in costs each.

"The Sherman Police Department is pleased to be a part of the TCOG Host/Remote System," stated Tracy Stenger, Sherman Police Department Dispatch

Supervisor. "This effort has provided remarkable benefits for the City of Sherman and the community in which we serve. Moving forward together to provide Next Generation 9-1-1 will ensure our citizens continue to receive an elevated level of service."

TCOG has been collaborating with all of the 9-1-1 PSAP agencies in our region with the goal of developing a regional solution for NG 9-1-1. Without the mutual efforts and support from area PSAPs and the Sherman and Denison 9-1-1 municipal districts, the project wouldn't be where it is today. TCOG anticipates implementing text-to-911 by the end of 2017.





## Texoma Household Hazardous Waste Collection Events

This region-wide event is oftentimes the only resource available to residents in the Texoma region for properly disposing household hazardous waste.

Overall, the three counties saw an increase in the total number of cars at 938, up from 644 cars in 2015.

“The triple-digit percentage increase in waste collected over the 2015 collection event clearly shows a considerable andm growing demand for this service,” reported Dr. Susan Thomas.

Cooke County Judge Jason Brinkley, who currently serves as president on TCOG’s Governing Board, said, “This year’s household hazardous waste collection event was a great benefit to the residents of Cooke County and the Texoma region. The significant increase over the previous collection event shows not only a real need for this service, but also the commitment that our residents have to ensuring that such waste is disposed of properly. I appreciate the help of the numerous volunteers and TCOG staff for making it a success.”

The primary goal of the Municipal Solid Waste program is to extend the life of area landfills by promoting and practicing recycling, composting, and proper disposal of hazardous materials – and by doing so, grow healthier and safer communities by diverting hazardous or potentially hazardous items from area streams and landfills. Michael Schmitz, Municipal Solid Waste program manager, stated, “It is my hope to be able to hold this event annually—instead of the current cycle of every other year—so we will begin working with local member entities to fill the funding gap in the state grant. Funds for the HHW collection events & other MSW programs are provided by the Texas Commission on Environmental Quality.

Additional details available on page 22 of this report. Complete results from the 2017 Collection Event may also be found online at: [www.tcog.com/news/2017-hhw-results](http://www.tcog.com/news/2017-hhw-results) ►

# Getting AHEAD

in a Just-Gettin'-By World

BUILDING YOUR RESOURCES  
FOR A BETTER LIFE

► During the first Getting Ahead program session, 9 out of 12 participants successfully completed the program.

## TCOG launches “Getting Ahead” program to help participants build economic stability

Our goal is to help participants realize that ‘*what it’s like now*’ isn’t ‘*how it has to be*.’

TCOG launched this new program to help Section 8 clients and others build economic stability and take charge of their future. Created by **Aha Process!** and facilitated in partnership with **MasterKey Ministries of Grayson County**, “*Getting Ahead in a Just-Gettin'-By World*” is a 16-week program of investigation that positions participants as the experts regarding their lives and problem-solvers in building resources for themselves and the community.

Using the technique of co-investigation, participants and facilitators work to better understand poverty, its causes, and the rich/poor gap in today’s society. Participants explore a theory of change that moves them from the concrete thinking

used to solve the constant barrage of everyday problems into more abstract thinking necessary for building future plans. The course explores the hidden rules that help participants build relationships of mutual respect, navigate new environments and take action with the support of the group and community members willing to serve as advisors and mentors going forward.

Sponsored by TCOG with support from the community, “Getting Ahead” offers participants a weekly meal provided by area churches and businesses and childcare through the Foster Grandparent Program. There are currently more than 200 “Getting Ahead” sites across the nation.

# AGING SERVICES

The federal Older Americans Act designated Area Agencies on Aging to develop and implement programs and services for older people at the local level.

*The Texoma Region has a larger per capita population of older persons than the State of Texas.*

Our AAA served over 9,400 clients and expended \$1,311,962 in Federal and State funding across our region last year.

TCOG's Area Agency on Aging (AAA) is dedicated to providing older Texomans an appropriate and coordinated system of services that fully supports their health and well-being, with the goal of creat-

ing an environment where they may age with grace and dignity. Texoma AAA continues to evaluate, modify and implement projects to address identified unmet needs of Texoma seniors.



## Benefits Counseling

TCOG's Benefits Counselors answer questions regarding public benefits, private insurance, and Medicare and Medicaid for those age 60 and over, disabled individuals and caregivers.

A Money Management Specialist also provides bill payer and representative payee service to persons who are at risk of losing their independence because of their inability to manage their finances.

**We provided over 1,900 hours of counseling and assistance last year to more than 1,600 clients with more than 760 contacts in Community Outreach.**



## Managing Local Ombudsman

The Managing Local Ombudsman (MLO) is responsible for monitoring the quality of care for residents in long-term care facilities, advocating for Resident's Rights, and also recruiting and training volunteers to become State Certified Volunteer Ombudsmen (CVO).

The MLO and CVOs participate in nursing home open hearings, research complaints and ensure the best possible care for the residents of long-term care facilities throughout the Texoma region.

**Over 1,800 hours of service were provided to advocate for older people in nursing and assisted-care facilities last year.**





## Care Coordination

Care Coordination is a community-based home care program administered by professional case managers which promotes independent living for persons age 60 and over. Services include assistance with activities of daily living, home-delivered meals, minor residential repair, health maintenance (dental, vision, hearing, and medication), emergency transportation and in-home service arrangements.

**We provided over 1,300 hours of coordinated service last year, enabling older Texomans to live at home longer and preventing premature placement in long-term care facilities.**

### **Congregate and Home-Delivered Meals**

Over 92,200 meals were provided in the Texoma area to eligible clients valued at more than \$460,000.

### **Health Maintenance**

More than \$109,000 in local grant funding was spent in services for dental, vision, hearing and emergency medications.

### **Residential Repair**

Almost \$42,000 in grant funding was spent for residential repair services to the older population in Texoma including safety issues, plumbing, and electrical wiring.

# Caregiver Program

The Caregiver Program assesses the needs of a caregiver and care recipient by identifying, planning, arranging, coordinating and providing support services.

Programs include: Falls Prevention, Caregiver Support Groups, Community Outreach, In-home and Facility Respite Care, Education & Training for Alzheimer's and/or Dementia, Parkinson's Disease and Chronic Illnesses, and the Grandparents as Parents program for Grandparents/Relatives raising grandchildren.

During FYE 2017, we provided nearly 1,200 hours of caregiver services with almost 690 contacts for Education and Training of caregivers and more than 1,360 informational contacts for Community Outreach.

## Evidence-Based Intervention - A Matter of Balance Falls Prevention & Powerful Tools for Caregivers

We provided services to 48 clients with over 280 contacts at a value of over \$9,535.



Join a local support group for volunteer support, peer and formal counseling, and educational programs to address your needs as a grandparent or other relative in this role. Call (903) 813-3575.





## Information and Referral (IR&A)

The IR&A Specialist is trained in local and State resources and is a point of contact for services at the Area Agency on Aging of Texoma.

The Specialist evaluates the needs of each caller, identifies what services are needed, makes referrals to appropriate sources, and follows up on

referrals to ensure service was provided.

**Over 7,735 referrals were made during FYE 2017.**



The goal of Senior Corps is to provide positive impact service and to bridge the gap between seniors who *want* to serve with people/agencies who *need* their service.

## Senior Corps

Texoma Senior Corps consists of two senior volunteer programs - Foster Grandparent Program (FGP) and Retired and Senior Volunteer Program (RSVP) - for people age 55 and over. We serve Grayson, Cooke and Fannin Counties.

FGP volunteers must meet certain income criteria as well as pass a physical and criminal background check and commit to a minimum of fifteen hours a week and focus on at-risk children who are in need of support.

Volunteers can be found serving in area schools, day cares, and after-school programs and receive a small hourly stipend and travel expense assistance for their service.

RSVP volunteers may serve as little as one hour a month at locations such as hospitals, food pantries, meal delivery programs, and business offices.

This past year, our **41 FGP** volunteers served **148** children at 31 different stations. **615 RSVP** volunteers served at 59 stations (hospitals, respite care, outreach, & food delivery and distribution) throughout Texoma.

FGP has proudly served Texoma for 20 years and RSVP for 30 years. Our oldest active RSVP volunteer just celebrated her 100th birthday.

During FYE 2017, local Senior Corps volunteers served a total of **123,344 hours** - an equivalent to over **\$3.1 million\*** in service to our communities.

\* Value based on Independent Sector Value Rate for Texas Volunteers



20 YEARS OF MAKING A DIFFERENCE ONE CHILD AT A TIME.

# CLIENT SERVICES

Whether providing affordable housing, self-sufficiency programs, home weatherization, assistance with utility bills or referrals to crucial social services, the common goal of Client Services is to: *Give families hope.*

The Client Services programs are supported with state and federal funds and offer families a better tomorrow by providing life-changing resources today.

By thoughtfully and strategically planning for the future needs of our region, TCOG continues to improve the level of social and lifeline services which in turn improves quality of life for all Texoma residents.

The Client Services Department specializes in the delivery of di-

rect services to qualified families living in Texoma and includes the Public Housing Program, Section 8 Housing Choice Voucher Program, Energy Services, 2-1-1 Information and Referral, and the Aging & Disability Resource Center (ADRC) of Texoma.





## Aging & Disability Center (ADRC) of Texoma

TCOG's ADRC Program provides specialized person-centered referrals to clients seeking access to long-term services and supports such as care counseling, benefits counseling, program eligibility determination and program enrollment assistance. Clients are provided with "warm referrals" meaning the ADRC Specialist not only makes referrals but actually contacts the referral on behalf of the client to ensure services are understood and received.

An important component to this program is building strong partnerships with programs and agencies throughout the service region. Programs and agencies are brought together for monthly stakeholder meetings where they collaborate on outreach and share program information. By working together, there is a strong alliance among the programs and agencies, which translates to better referrals and service to all clients.

## TXHousingSearch.org

This affordable housing tool was populated with over 2,000 rental units and over 80 residential care facilities. This tool is also available toll-free number at (877) 428-8844. To increase accessible, affordable and integrated housing for older adults and people with disabilities, we added an Affordable Housing advocate VISTA volunteer to our team.

## Community Outreach Efforts

ADRC staff facilitated quarterly stakeholder meetings for Texoma's aging and disability network and provided the following outreach:

- ✓ Chaired Healthy, Happy and Whole Expo (Cooke County)
- ✓ Chaired Fannin County Resource Expo
- ✓ Served on Texoma Workforce Solutions Disability Awareness Committee
- ✓ Served on Denison Housing Task Force Committee
- ✓ Served on 3rd Annual Connecting the Dots Expo
- ✓ Served on Community Care Coordination Group
- ✓ Served on Mental Health Collaboration Group

The ADRC Program service region covers 12 counties including: **Bowie, Cass, Cooke, Delta, Fannin, Franklin, Grayson, Hopkins, Lamar, Morris, Red River and Titus.**

During FYE 2017, TCOG's ADRC held or participated in 65 community education events about long-term care services and supports. We served 4,026 clients, including 259 US military veterans.



Each of Texas' twenty-five (25) call centers is a local operation with services that reflect local needs and concerns.

To learn more visit [www.211texas.org](http://www.211texas.org) ►

## 2-1-1 Information & Referral

Dialing 2-1-1 provides those in need with referrals to critical health and human services as well as community resources and government assistance.

The 2-1-1 database currently stores over 400 agencies and programs which provides almost 1,000 local references to clients living in Texoma.



In 2016-17, 2-1-1 Texoma handled over 23,000 calls.



Melinda Sinor received the TAIRS I&R Specialist of the Year award at the 39th Annual TAIRS Conference in Lubbock, TX.

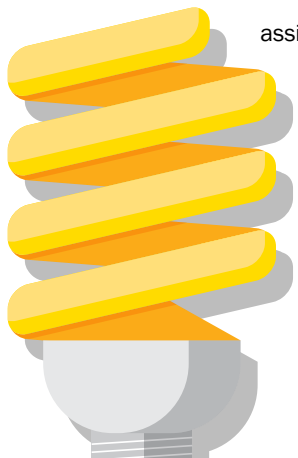
# Energy Services

TCOG Energy Services is composed of three (3) separate programs including: Weatherization, Utility Assistance and Case Management.

In FYE 2017, we increased our scope of work to provide utility assistance and weatherization services to Collin, Denton, Hunt and Rockwall counties.

## Weatherization

Provides the installation of energy-saving applications to homes, reducing energy consumption up to 40% and thereby lowering utility costs.



## Utility Assistance Program

Provides co-payment of gas, propane and electric utilities and the provision of supportive services for educating clients on how to conserve energy.

## Case Management

Provides one-on-one support to families striving for self-sufficiency by providing assistance with the cost of training or education which help move them out of poverty.

*Priority households for these services include elderly, disabled & families with children under age six.*

*Eligibility is up to 150% of the federal poverty level.*

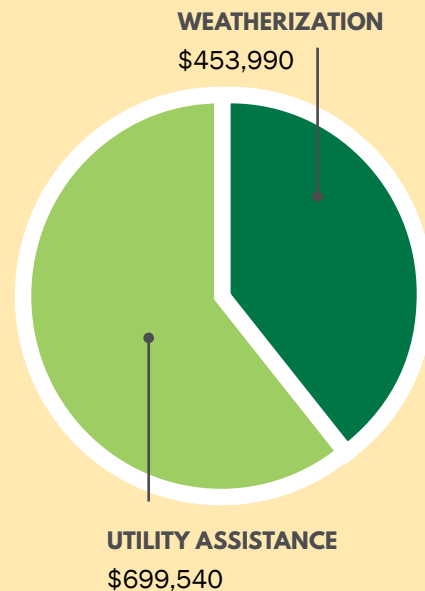
## Number of Households Served

1,830

Utility Assistance

455

Weatherization



# Getting AHEAD

in a Just-Gettin'-By World

## Getting Ahead Workshop

The program design is an open “give and take” style workshop where you can:

- ✓ Find Your Strengths
- ✓ Share Your Experience
- ✓ Learn from Others
- ✓ Build Resources
- ✓ Make Connections
- ✓ Create a Better Tomorrow

Participants are provided dinner and a \$25.00 gift card for each workshop attended. Children are welcome to join for dinner and daycare is available. The class length is once a week for 16 weeks and is limited to 12 participants. Our first workshop series was successful with 9 graduates.

For more information, please call (903) 813-3536.

## Section 8 Housing

With an annual budget of over \$3 million, the Section 8 program provides affordable housing to 500+ families in Fannin and Grayson Counties.

Section 8 families may choose to participate in the Family Self-Sufficiency/Homeownership Program to achieve the goal of financial independence through support services including employment and educational training, credit counseling, and homeownership classes.

Additionally, in coordination with the Department of Veterans Affairs, TCOG was selected to receive specialized vouchers which assist the most vulnerable, chronically-homeless veterans and their families transition from homelessness to permanent housing.

### Family Self-Sufficiency

**97 Family Self-Sufficiency (FSS) Graduates** since 1994

**90 Active** FSS/Homeownership Programs Participants

**1 New Homeowner** during FYE 2017 (total of 12 since 2004)

### Annual Share the Warmth Coat Drive

**2,312 coats were donated** to social service agencies, veterans, TCOG participants and the general public during the winter of 2016. Coats were distributed through a collaborative effort with Dignity Media, Texas Laundry, KXII-TV and Vyve Broadband.





THP's annual budget is over \$3.2 million dollars. Through an administrative contract, TCOG is responsible for the day-to-day management and maintenance of over \$27 million in real estate.



### Rental Payments

We collected more than **\$1,000,000** in resident rental payments over the past year.



### GED

#### Participation

During FYE 2017, we had a total of **41** new GED enrollments.

## Public Housing

Texoma Housing Partners (THP), was pleased to add Leonard Housing Authority to the consortium, bringing the unit count to 520 units of affordable housing across 19 cities in 4 counties to low-income families as well as social and educational programs.

The Teach, Empower, Assist and Motivate (TEAM) Center gives public housing residents and the community access to a variety of social and educational programs such as tutoring for the GED test and ESL & adult literacy classes.



### Stellar Ratings

Public Housing Authorities go through an extensive annual performance assessment of management operations, physical condition of properties, financial operations and capital fund performance.

**THP earned the designation of High Performer for FYE 2017.**

# REGIONAL SERVICES

Focused on finding regional solutions to challenges in Texoma  
& improving quality of life at the community level.

Regional Services supports regional and local jurisdictions and municipalities in developing, maintaining and improving quality of life in Texoma.

From improvements in the way people get around the region to planning for the population increases that are projected in the next thirty years to making sure first responders have the training and equipment that they need to get to the scene of the emergency when you call 9-1-1, the Regional Services team is focused on finding regional solutions to challenges in Texoma & improving quality of life at the community level.





## Infrastructure Basemaps

The GIS program has created new basemaps for the city of Bonham.

These new basemap layers are used to better assist city leaders and citizens in making better informed decisions, especially as it relates to maintaining and planning for future growth. Infrastructure layers such as water and sewer lines, storm water and downtown lighting assist in creating an inventory that can be tracked and managed more efficiently. Newly created zoning and overlay district maps are useful tools when enforcing city ordinances, but they are also effective in guiding and attracting future development.

## GIS & Planning

Professionals in the GIS (Geographic Information Systems) Program create, analyze and manage geographic datasets and applications. These datasets include political jurisdictions, transportation networks, emergency management and environmental resources.

Local governments and citizens rely on maps and data created by the TCOG GIS Program to make well-informed and often life-saving decisions. The GIS Program helps promote geographic education in the region and provides a coordinating resource for GIS professionals in the region.

### 2020 Census LUCA

GIS staff is preparing regional data in Texoma to be uploaded and validated for the 2020 Census Local Update of Census Address Operation.

This crucial data is important to the region as it is used to provide statistical support for grant applications that fund community & regional development, education, agriculture, energy and environmental programs.

### Rural Addressing

The GIS program assigned over 800 new addresses within Texoma over the past year.

These addresses are not only vital for emergency services but are a crucial element in day-to-day activities for citizens and businesses.



# Municipal Solid Waste

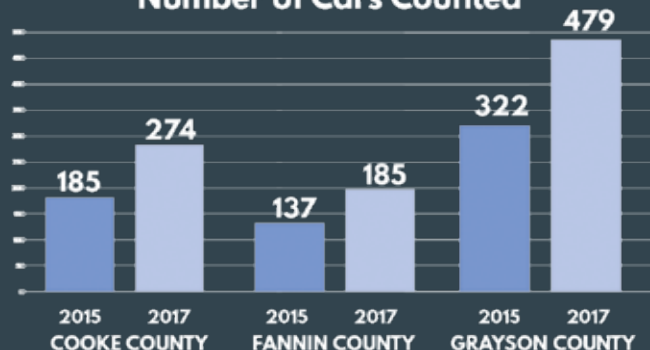
The Municipal Solid Waste (MSW) Grant Program provides both financial and technical assistance to city and county governments, school districts, and law enforcement districts in their efforts to combat illegal dumping, promote recycling, and ultimately reduce the amount of waste introduced to local landfills.

\*Performed with a grant from Texas Commission on Environmental Quality (TCEQ) and with SEP penalty monies from a Texas Commission on Environmental Quality enforcement action.

For More Information,  
please visit [www.tcog.com/msw](http://www.tcog.com/msw)

## 2017 COLLECTION TOTALS

### Number of Cars Counted





## Community & Economic Development

TCOG is designated as the Economic Development District (EDD) for Texoma by the Economic Development Administration (EDA).

The Texoma EDD provides technical assistance to industry practitioners and policy-makers on specific projects & programs that promote development in the region.

To learn more visit [www.texomaedd.org](http://www.texomaedd.org) ►

### 5 Year CEDS (2018-2022)

The Comprehensive Economic Development Strategy (CEDS) provides a benchmark for the Texoma economy and emphasizes regionalism as a key factor in the way communities should approach their economic development efforts.

The new 5-year CEDS has been finalized and is a valuable resource to our regional partners, citizens and visitors. This “living report” allows for annual updates in order to adjust and react to changing economic conditions.

### Planning Services

**Bonham, Collinsville and Pottsboro**

TCOG continues working with the above-mentioned cities to create community-wide plans which will transform these communities for residents, visitors and businesses. Redevelopment offers an improved tax base, mitigation of environmental health concerns, enhanced quality of life, better connectivity, public recreation, tourism opportunities and sustainable economic development.



## TCOG 9-1-1 Program

The TCOG 9-1-1 Program utilizes state-of-the-art call-taking equipment that incorporates digital mapping applications in Texoma's six 9-1-1 Public Safety Answering Points (PSAPs).

TCOG provides planning, implementation, management and ongoing administration of the regional network of systems and financing for more than **fifty** police, fire and emergency medical service agencies in the region.

**PSAPs participating in the Program are:** Bonham Police Department, Gainesville Police Department, Whitesboro Police Department, Cooke County Sheriff's Office, Fannin County Sheriff's Office, and the Grayson County Sheriff's Office.

TCOG successfully delivered 110,687 calls to the six 9-1-1 PSAPs during the FYE 2017.

### Continued Training Education

Program staff have successfully provided continued education training to all dispatchers in our region to meet the state Telecommunicators Certification requirements.



# Criminal Justice

TCOG works with the law enforcement and victim advocacy communities throughout Texoma to make the best use of local, state and federal resources.

During this past year, program staff provided grant training, technical assistance, and through the Criminal Justice Advisory Committee, facilitated the local scoring of grants for submission to the Office of the Governor's Criminal Justice Division.

**\$652,725** were awarded to agencies in the TCOG region to address Criminal Justice issues.

## Funded Programs

- ✓ Criminal Justice - \$72,155
- ✓ Victims of Crime - \$507,034
- ✓ Juvenile Justice - \$40,000
- ✓ Violence Against Women - \$33,356



## Criminal History Reporting

Worked with local District Attorneys to bring regional attention to the Criminal History Reporting and have maintained above 90% completeness rates for Cooke, Fannin and Grayson counties per grant eligibility requirements.



# Emergency Planning

The Homeland Security Advisory Committee works with TCOG and the Office of the Governor, Homeland Security Grant Division, to facilitate Homeland Security Funding when awarded to our region. In 2016, we successfully:

- Managed nearly **\$250,000 in grant dollars** to enhance the security of the Texoma Region. These projects included interoperable communications equipment and terrorism prevention and response equipment.
- Facilitated the **National Incident Management System (NIMS)** and **Homeland Security Exercise and Evaluation Program (HSEEP)** training to over 50 first responders (over 1,250 hours) so that response to emergency situations is efficient and effective.

**COMBINED STATEMENTS OF  
REVENUES, EXPENDITURES, &  
CHANGES IN FUND BALANCES**

FISCAL YEAR ENDING (FYE)

APRIL 30, 2017

During FYE 2017, Texoma Council of Governments administered over **\$11.79 million** in federal, state and local programs.

TCOG also provided financial and administrative services to Texoma Housing Partners, a consortium

of 19 public housing authorities including the cities of Bells, Bonham, Celeste, Ector, Farmersville, Gunter, Honey Grove, Howe, Ladonia, Leonard, Pottsboro, Princeton, Savoy, Tioga, Tom Bean, Trenton, Van Alstyne, Whitewright, and Windom.

**REVENUES****2017\***

FEDERAL	\$6,640,840
STATE	\$1,772,284
LOCAL, IN-KIND, & OTHER	\$3,377,522
<b>TOTAL REVENUES</b>	<b>\$11,790,646</b>

**EXPENDITURES**

## OPERATIONAL

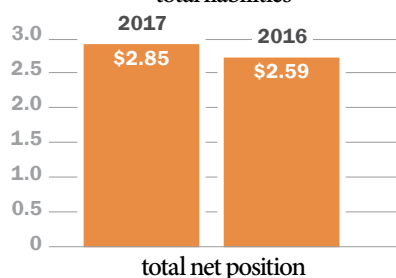
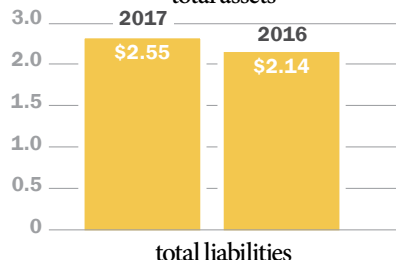
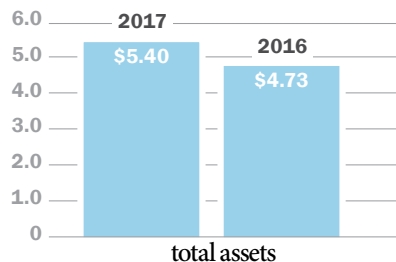
Direct Salaries	\$2,641,193
Benefit Program Costs	\$1,064,545
Indirect Costs	\$1,037,332
Travel & Training	\$137,613
Contracted Services	\$152,119
Equipment Maintenance	\$75,979
Direct Services	\$4,309,149
Subcontracts	\$1,000,706
Other ( <i>Professional Services, Staff &amp; Volunteer Recognition, Supplies, Stipends, Utilities</i> )	\$1,112,801
<b>TOTAL EXPENDITURES</b>	<b>\$11,531,437</b>

Excess (Deficiency) of Revenues over Expenditures	\$259,209
Fund Balance Beginning of Year	\$2,854,142

**FUND BALANCE END OF YEAR****\$3,113,351**

## STATEMENT OF NET ASSETS

YEARS ENDED APRIL 30,  
2017 AND 2016



## ASSETS

### CURRENT ASSETS

Cash and Pooled Investments	2017*	2016
	\$1,098,700	\$1,016,997
Accounts Receivable	\$1,297,935	\$799,937
Under Allocated Employee Benefits and Central Service IT	\$255,785	\$191,979
Prepaid Items	\$44,631	\$40,918

### TOTAL CURRENT ASSETS

\$2,697,051      \$2,049,825

### NON-CURRENT ASSETS

Capital Assets, Net	2017*	2016
	\$2,704,160	\$2,680,837

### TOTAL NON-CURRENT ASSETS

\$2,704,160      \$2,680,837

### TOTAL ASSETS

\$5,401,211      \$4,730,661

## LIABILITIES

### CURRENT LIABILITIES

Accounts Payable and Accrued Liabilities	2017*	2016
	\$807,988	\$548,856
Unearned Revenue	\$883,423	\$664,592
Accrued Compensated Absences	\$26,774	\$28,127
Notes Payable	\$71,939	\$68,390

### TOTAL CURRENT LIABILITIES

\$1,790,124      \$1,309,965

### NON-CURRENT LIABILITIES

Notes Payable	2017*	2016
	\$676,623	\$749,980
Accrued Compensated Absences	\$80,322	\$84,382

### TOTAL NON-CURRENT LIABILITIES

\$756,945      \$832,362

### TOTAL LIABILITIES

\$2,547,069      \$2,142,327

## NET POSITION

Net Investment in Capital Assets	2017*	2016
	\$1,955,598	\$1,864,467
Restricted	279,534	\$170,769
Unrestricted	\$619,010	\$553,099

### TOTAL NET POSITION

\$2,854,142      \$2,588,335

\*unaudited

## **fye 2017 board officers & members**

### **PRESIDENT**

Jason Brinkley  
Cooke County Judge

### **VICE PRESIDENT**

Kevin Couch, City of Sherman

### **SECRETARY/TREASURER**

Creta L. Carter, II, Fannin County Judge

Teresa Adams <i>City of Denison</i>	Karla Metzler <i>North Central Texas</i>
Ronnie Bruce <i>City of Ravenna</i>	Cliff Sicking <i>City of Muenster</i>
Dan Busch <i>Cooke County</i> <i>Community Rep</i>	Bob Thomas <i>City of Bonham</i>
Jim Goldsworthy <i>City of Gainesville</i>	David Turner <i>City of Southmayd</i>
Phyllis James <i>Grayson County</i> <i>Community Rep</i>	Jeff Whitmire <i>Grayson County</i>
Cecil Jones <i>Fannin County</i> <i>Community Rep</i>	Vacant <i>ISD Representative</i>

# better leaders building better lives™

## **fye 2017 general membership**

### **CITIES & COUNTIES**

Cooke County  
Fannin County  
Grayson County  
City of Bonham  
City of Callisburg  
City of Denison  
City of Ector  
City of Gainesville  
City of Gunter  
City of Honey Grove  
City of Howe  
City of Knollwood  
City of Ladonia  
City of Leonard  
Town of Lindsay  
Town of Oak Ridge  
City of Pottsboro  
City of Sadler  
City of Sherman

City of Southmayd  
City of Tioga  
City of Tom Bean  
City of Trenton  
City of Valley View  
City of Van Alstyne  
City of Whitesboro  
City of Whitewright  
Town of Windom

### **SCHOOL DISTRICTS & COLLEGES**

Bells ISD  
Denison ISD  
Dodd City ISD  
Ector ISD  
Grayson College  
Leonard ISD  
Muenster ISD  
North Central Texas

College  
Pottsboro ISD  
Sam Rayburn ISD  
Savoy ISD  
Sherman ISD

### **ASSOCIATE MEMBERS**

Bonham Chamber of  
Commerce  
Denison Chamber of  
Commerce



# Executive Leadership Team

## **executive director**

Susan B. Thomas, PhD

## **deputy executive director / regional services director**

Randy McBroom, PhD

## **information technology director**

Raj Croager, *MARJEN Technology Group LLC*

## **client services director**

Allison Reider

## **executive assistant**

Sean Norton

The Texoma Council of Governments is a voluntary association of the local governments in Cooke, Fannin, and Grayson Counties. Established in 1968, the Texoma Council of Governments promotes economy and efficiency in the coordinated planning and development of the tri-county region through its community and economic development activities.

Either directly, or through contractors, the Council provides housing, utility assistance, and weatherization services for low-income citizens in the region and assists the elderly and disabled through a variety of Area Agency on Aging programs. The Council also facilitates the delivery of grant funding for homeland security and criminal justice.





Texoma Council of Governments  
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